#### **NEWS RELEASE**

# HIGHWAY HOLDINGS REPORTS FISCAL FOURTH QUARTER AND FULL YEAR 2025 RESULTS

Financial Highlights - Fiscal Full Year 2025 Compared to Fiscal Full Year 2024:

- Revenue Increases 17.5% YoY
- Gross Profit Increases 47% YoY
- Returns to Full Year Profitability

**HONG KONG – July 1, 2025** – Highway Holdings Limited (**Nasdaq: HIHO**) today reported results for the fiscal fourth quarter and fiscal year ended March 31, 2025. The Company notes that while its financial results continue to reflect the lasting impact of COVID-19 and its aftermath, it was able to achieve improvements in revenue and profitability for the fiscal full year 2025 compared to the fiscal full year 2024.

For the fiscal 2025 fourth quarter, net sales were \$1.5 million compared to \$1.4 million in the year ago period, reflecting the ongoing negative impact of the COVID-19 pandemic and subsequent boom and bust period, which led to a sudden reduction in sales and inventory imbalance at the Company's customers and a material decline in new orders. Gross profit was \$305,000 compared to \$26,000 in the year ago period. Net loss for the fiscal 2025 fourth quarter was \$315,000, or \$0.07 per diluted share, compared to a net loss of \$1.2 million, or \$0.26 per diluted share in the year ago period.

Net sales for the fiscal year 2025 were \$7.4 million compared to \$6.3 million for the fiscal year 2024, reflecting the above noted negative impact of the COVID-19 pandemic. Gross profit for the fiscal year 2025 was \$2.5 million with a gross margin of 33%, compared to \$1.7 million and 27% percent for the fiscal year 2024. Net income for the fiscal year 2025 was \$106,000, or \$0.02 per diluted share, compared with a net loss of \$959,000, or \$0.22 per diluted share, in the fiscal year 2024.

Roland Kohl, chairman, president and chief executive officer of Highway Holdings, said, "The lasting impacts of COVID-19 and its aftermath, along with ongoing geopolitical challenges, including the ongoing Ukraine-Russia war and the U.S.-China trade war with business damaging tariffs, have kept our traditional OEM business under pressure as most of our customers' businesses remain significantly weaker than pre-pandemic levels. Recovery has been affected by the multiple headwinds with business softer as many customers are still searching for a path to sustainable recovery. We have remained focused during this challenging period and were able to achieve some progress with growth in revenue and profitability for the fiscal full year 2025 compared to the fiscal full year 2024."

"Recognizing this business reality, we have been actively pursuing new growth avenues both organically and through strategic acquisitions. For example, we slowed down the M&A process with Synova since it was also impacted by the negative headwinds but we pivoted to due diligence on other opportunities. We believe that in this difficult time it is actually the best opportunity to find new OEM business. This all takes time, however, being conservative in all our approaches resulted in our still strong financial position with total equity of \$6.3 million as of March 31, 2025, representing approximately \$1.42 per diluted share, giving us the financial strength to best position the company for growth. With a strengthened Board and getting younger managers involved in the company's decision making, we believe 2025 will mark the beginning of a new lease on life for the company."

The company reported a \$124,000 currency exchange gain for the fiscal year 2025 compared with a \$198,000 currency exchange gain in the fiscal year 2024. The currency exchange gain in the current year was mainly due to the weakened Kyat. The Company does not engage in currency exchange rate hedging, and the fluctuations in the exchange rate of the RMB and Kyat are expected to affect the Company's future results.

The Company's cash balance at March 31, 2025 was approximately \$6 million, or approximately \$1.36 per diluted share. Total current assets at March 31, 2025, were \$8.6 million, with working capital of \$5.5 million and a current ratio of 2.8:1

#### **About Highway Holdings**

Highway Holdings is an international manufacturer of a wide variety of high-quality parts and products for blue chip equipment manufacturers based primarily in Germany. Highway Holdings' administrative office is located in Hong Kong and its manufacturing facilities are located in Yangon, Myanmar and Shenzhen, China.

Except for the historical information contained herein, the matters discussed in this press release are forward-looking statements which involve risks and uncertainties, including but not limited to economic, competitive, governmental, political and technological factors affecting the company's revenues, operations, markets, products and prices, the impact of the worldwide COVID-19 pandemic, the political situation in Myanmar, relations between the U.S. and China, and other factors discussed in the company's various filings with the Securities and Exchange Commission, including without limitation, the company's annual reports on Form 20-F.

(Financial Tables Follow)

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## **Consolidated Statement of Income** HIGHWAY HOLDINGS LIMITED AND SUBSIDIARIES

Consolidated Statement of Income (Dollars in thousands, except per share data)

|   | Three Months Ended<br>March 31,<br>(Unaudited) |                 | Year Ended<br>March 31,<br>(Audited) |          |
|---|--|-----------------|--------------------------------------|----------|
| -   | 2025   | 2024            | 2025                                 | 2024     |
| Net sales   | \$1,487  | \$1,420         | \$7,412                              | \$6,321  |
| Cost of sales   | 1,182  | 1,394           | 4,942                                | 4,613    |
| Gross profit  | 305  | 26              | 2,470                                | 1,708    |
| Selling, general and administrative expenses                            | 957  | 749             | 3,005                                | 2,477    |
| Impairment of property, plant and equipment                             | -  | 335             | -                                    | 335      |
| Impairment of operating lease right of use assets                       | -  | 572             | -                                    | 527      |
| Operating income/(loss)   | (652)  | (1,585)         | (535)                                | (1,631)  |
| Non-operating items   |  |                 |                                      |          |
| Exchange gain/(loss), net   | (20)   | 140             | 124                                  | 198      |
| Interest income   | 56   | 92              | 203                                  | 248      |
| Gain on disposal of assets  | 333  | 14              | 333                                  | 16       |
| Other income  | 6  | 2               | 22                                   | 30       |
| Total non-operating income / (expenses)                                 | 375  | 248             | 682                                  | 492      |
| Share of profits / (loss) of equity investee                            | -  | -               | -                                    | -        |
| Net income/(loss) before income tax and non-<br>controlling Interest    | (277)  | (1,337)         | 147                                  | (1,139)  |
| Income taxes  | (38)   | 154             | (38)                                 | 161      |
| Net income/(loss) before non-controlling interests                      | (315)  | (1,183)         | 109                                  | (978)    |
| Less: Net gain / (loss) attributable to non-<br>controlling Interests   | 0  | (1)             | (3)                                  | (19)     |
| Net income/(loss) attributable to Highway Holdings Limited shareholders | (\$315)  | (\$1,182)       | \$106                                | (\$959)  |
| Net income/(loss) per share:  |  |                 |                                      |          |
| Basic   | (\$0.07)                                       | (\$0.26)        | \$0.02                               | (\$0.22) |
| Diluted   | (\$0.07)                                       | (\$0.26)        | \$0.02                               | (\$0.22) |
| Weighted average number of shares outstanding:                          |  |                 |                                      |          |
| Basic   | 4,402  | 4,474           | 4,402                                | 4,373    |
| Diluted   | $\frac{4,402}{4,402}$                          | 4,474           | 4,402                                | 4,373    |
| Diffued   | <del></del>                                    | <del>,-,-</del> | 7,702                                | 7,373    |

## HIGHWAY HOLDINGS LIMITED AND SUBSIDIARIES

#### **Consolidated Balance Sheet**

(In thousands, except per share data)

| Current assets:         \$5,972         \$6,00           Cash and cash equivalents         1,022         1,253           Inventories         1,146         1,566           Prepaid expenses and other current assets         430         226           Income tax recoverable         -         -           Total current assets         8,570         9,646           Property, plant, and equipment, (net)         94         -           Operating lease right-of-use assets         784         1,375           Long-term deposits         11         202           Long-term loan receivable         95         96           Investments in equity method investees         -         -           Total assets         89,554         \$11,318           Current liabilities;         -         -           Accounts payable         \$613         \$935           Accurual expenses and other liabilities         1,274         1,789           Income tax payable         486         480           Dividend payable         3,084         3,837           Total current liabilities         1,274         1,789           Income tax payable         1,00         1,00           Income tax payable         1,00   |  | March 31,<br>2025 | March 31,<br>2024 |
|--|--|-------------------|-------------------|
| Accounts receivable, net of doubtful accounts         1,022         1,233           Inventories         1,146         1,566           Prepaid expenses and other current assets         430         226           Income tax recoverable         -         -           Total current assets         8,570         9,646           Property, plant, and equipment, (net)         94         -           Operating lease right-of-use assets         784         1,375           Long-term deposits         11         202           Long-term deposits         -         -           Investments in equity method investees         -         -           Total assets         \$9,554         \$11,318           Current liabilities:         -         -           Accounts payable         630         588           Accrual expenses and other liabilities         1,274         1,789           Income tax payable         486         480           Dividend payable         81         45           Total current liabilities         180         803           Deferred income taxes         2         468           Long term liabilities         23         46           Cong term liabilities         23   | <u>Current assets:</u>                         |                   |                   |
| Inventories         1,146         1,566           Prepaid expenses and other current assets         430         226           Income tax recoverable         -         -           Total current assets         8,570         9,646           Property, plant, and equipment, (net)         94         -           Operating lease right-of-use assets         784         1,375           Long-term deposits         11         202           Long-term loan receivable         95         95           Investments in equity method investees         -         -           Total assets         \$9,554         \$11,318           Current liabilities:         \$613         \$935           Operating lease liabilities, current         630         588           Accrual expenses and other liabilities         1,274         1,789           Income tax payable         861         450           Dividend payable         81         45           Total current liabilities         1         180         803           Total current liabilities         2         2         -           Long term liabilities         2         2         -           Operating lease liabilities, non-current         180         803  | Cash and cash equivalents                      | \$5,972           |                   |
| Prepaid expenses and other current assets         430         226           Income tax recoverable         -         -           Total current assets         8.570         9.646           Property, plant, and equipment, (net)         94         -           Operating lease right-of-use assets         784         1.375           Long-term deposits         11         202           Long-term loan receivable         95         95           Investments in equity method investees         -         -           Total assets         \$9.554         \$11,318           Current liabilities:         \$9.554         \$11,318           Accounts payable         \$613         \$935           Operating lease liabilities, current         630         \$588           Accrual expenses and other liabilities         1,274         1,789           Income tax payable         486         480           Dividend payable         81         45           Total current liabilities         1         27           Operating lease liabilities, non-current         180         803           Deferred income taxes         2         2           Cong term liabilities         2         2           Operating lease liabili   | Accounts receivable, net of doubtful accounts  | 1,022             | 1,253             |
| Property, plant, and equipment, (net)   94   7-  | Inventories                                    | 1,146             | 1,566             |
| Property, plant, and equipment, (net)         94         -           Operating lease right-of-use assets         784         1.375           Long-term deposits         11         202           Long-term loan receivable         95         95           Investments in equity method investees         -         -           Total assets         \$9,554         \$11,318           Current liabilities:           Accounts payable         \$613         \$935           Operating lease liabilities, current         630         588           Accrual expenses and other liabilities         1,274         1,789           Income tax payable         486         480           Dividend payable         81         45           Total current liabilities         3,084         3,837           Cong term liabilities:         180         803           Deferred income taxes         -         -           Long term accrued expenses         23         40           Total liabilities         3,287         4,680           Shareholders' equity:         -         -           Preferred shares, \$0.01 par value         -         -           Common shares, \$0.01 par value         -         - <td>Prepaid expenses and other current assets</td> <td>430</td> <td>226</td>  | Prepaid expenses and other current assets      | 430               | 226               |
| Property, plant, and equipment, (net)         94         -           Operating lease right-of-use assets         784         1,375           Long-term deposits         11         202           Long-term loan receivable         95         95           Investments in equity method investees         -         -           Total assets         \$9,554         \$11,318           Current liabilities:         ***         ***           Accounts payable         630         588           Accrual expenses and other liabilities         1,274         1,789           Income tax payable         486         480           Dividend payable         81         45           Total current liabilities         3,084         3,837           Coperating lease liabilities, non-current         180         803           Deferred income taxes         -         -           Long term liabilities         2         4           Operating lease liabilities, non-current         180         803           Deferred income taxes         -         -           Long term accrued expenses         2         4           Total liabilities         2         4           Total liabilities         - <t< td=""><td>Income tax recoverable</td><td></td><td>_</td></t<>   | Income tax recoverable                         |                   | _                 |
| Operating lease right-of-use assets         784         1,375           Long-term deposits         11         202           Long-term loan receivable         95         95           Investments in equity method investees         -         -           Total assets         \$9,554         \$11,318           Current liabilities:           Accounts payable         \$613         \$935           Operating lease liabilities, current         630         588           Accrual expenses and other liabilities         1,274         1,789           Income tax payable         486         480           Dividend payable         81         45           Total current liabilities         3,084         3,837           Coperating lease liabilities, non-current         180         803           Deferred income taxes         -         -           Long term accrued expenses         23         40           Total liabilities         3,287         4,680           Total liabilities         -         -           Common shares, \$0.01 par value         -         -           Common shares, \$0.01 par value         -         -           Total liabilities         (5,437)         (5,015)  | Total current assets                           | 8,570             | 9,646             |
| Long-term deposits         11         202           Long-term loan receivable         95         95           Investments in equity method investees         -         -           Total assets         \$9,554         \$11,318           Current liabilities:         -         -           Accounts payable         630         588           Accrual expenses and other liabilities         1,274         1,789           Income tax payable         486         480           Dividend payable         81         45           Total current liabilities:         3,084         3,837           Coperating lease liabilities, non-current         180         803           Deferred income taxes         -         -           Long term accrued expenses         23         40           Total liabilities         3,287         4,680           Total liabilities         -         -           Coperating lease liabilities, non-current         180         803           Deferred income taxes         -         -           Long term accrued expenses         23         40           Total liabilities         12,178         12,178           Preferred shares, \$0.01 par value         -         -<   | Property, plant, and equipment, (net)          | 94                | -                 |
| Cong-term loan receivable   95   95   100   10 | Operating lease right-of-use assets            | 784               | 1,375             |
| Investments in equity method investees   5   5   5   5   5   5   5   5   5   | Long-term deposits                             | 11                | 202               |
| Current liabilities:         \$9,554         \$11,318           Accounts payable         \$613         \$935           Operating lease liabilities, current         630         588           Accrual expenses and other liabilities         1,274         1,789           Income tax payable         486         480           Dividend payable         81         45           Total current liabilities         3,084         3,837           Coperating lease liabilities, non-current         180         803           Deferred income taxes         -         -           Long term accrued expenses         23         40           Total liabilities         3,287         4,680           Shareholders' equity:         -         -           Preferred shares, \$0.01 par value         4         4           Common shares, \$0.01 par value         4         4           Accumulated deficit         (5,437)         (5,015)           Accumulated other comprehensive income /(loss)         (516)         (501)           Non-controlling interest         (2)         (7)           Total equity         6,6267         6,6367  | Long-term loan receivable                      | 95                | 95                |
| Current liabilities:         \$613         \$935           Accounts payable         \$630         588           Accrual expenses and other liabilities         1,274         1,789           Income tax payable         486         480           Dividend payable         81         45           Total current liabilities         3,084         3,837           Long term liabilities:         \$60         \$60           Operating lease liabilities, non-current         180         803           Deferred income taxes         -         -           Long term accrued expenses         23         40           Total liabilities         3,287         4,680           Shareholders' equity:         -         -           Preferred shares, \$0.01 par value         4         41           Additional paid-in capital         12,178         12,117           Accumulated deficit         (5,437)         (5,015)           Accumulated other comprehensive income /(loss)         (516)         (501)           Non-controlling interest         (2)         (7)           Total equity         6,267         6,638  | Investments in equity method investees         |                   | _                 |
| Accounts payable         \$613         \$935           Operating lease liabilities, current         630         588           Accrual expenses and other liabilities         1,274         1,789           Income tax payable         486         480           Dividend payable         81         45           Total current liabilities         3,084         3,837           Deferred income taxes         -         -           Deferred income taxes         -         -           Long term accrued expenses         23         40           Total liabilities         3,287         4,680           Shareholders' equity:         -         -           Preferred shares, \$0.01 par value         -         -           Additional paid-in capital         12,178         12,117           Accumulated deficit         (5,437)         (5,015)           Accumulated other comprehensive income /(loss)         (516)         (501)           Non-controlling interest         2)         (7)           Total equity         6,267         6,638  | Total assets                                   | \$9,554           | \$11,318          |
| Operating lease liabilities, current         630         588           Accrual expenses and other liabilities         1,274         1,789           Income tax payable         486         480           Dividend payable         81         45           Total current liabilities         3,084         3,837           Long term liabilities:         -         -           Operating lease liabilities, non-current         180         803           Deferred income taxes         -         -           Long term accrued expenses         23         40           Total liabilities         3,287         4,680           Shareholders' equity:         -         -           Preferred shares, \$0.01 par value         -         -           Common shares, \$0.01 par value         4         41           Additional paid-in capital         12,178         12,117           Accumulated deficit         (5,437)         (5,015)           Accumulated other comprehensive income /(loss)         (516)         (501)           Non-controlling interest         (2)         (7)           Total equity         6,267         6,638   | Current liabilities:                           |                   |                   |
| Accrual expenses and other liabilities         1,274         1,789           Income tax payable         486         480           Dividend payable         81         45           Total current liabilities         3,084         3,837           Long term liabilities:         \$\$\$\$\$\$\$\$\$         \$\$\$\$\$\$\$\$\$\$           Operating lease liabilities, non-current         180         803           Deferred income taxes         -         -           Long term accrued expenses         23         40           Total liabilities         3,287         4,680           Shareholders' equity:         \$\$\$\$\$\$\$\$\$\$\$\$         -         -           Preferred shares, \$0.01 par value         -         -         -           Common shares, \$0.01 par value         44         41           Additional paid-in capital         12,178         12,117           Accumulated deficit         (5,437)         (5,015)           Accumulated other comprehensive income /(loss)         (516)         (501)           Non-controlling interest         (2)         (7)           Total equity         6,267         6,638  | Accounts payable                               | \$613             | \$935             |
| Income tax payable         486         480           Dividend payable         81         45           Total current liabilities         3,084         3,837           Long term liabilities:   | Operating lease liabilities, current           | 630               | 588               |
| Dividend payable         81         45           Total current liabilities         3,084         3,837           Long term liabilities:         \$\$\$\$\$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$  | Accrual expenses and other liabilities         | 1,274             | 1,789             |
| Total current liabilities         3,084         3,837           Long term liabilities:         180         803           Deferred income taxes         -         -           Long term accrued expenses         23         40           Total liabilities         3,287         4,680           Shareholders' equity:         -         -           Preferred shares, \$0.01 par value         -         -           Common shares, \$0.01 par value         44         41           Additional paid-in capital         12,178         12,117           Accumulated deficit         (5,437)         (5,015)           Accumulated other comprehensive income /(loss)         (516)         (501)           Non-controlling interest         (2)         (7)           Total equity         6,267         6,638   | Income tax payable                             | 486               | 480               |
| Long term liabilities:         180         803           Deferred income taxes         -         -           Long term accrued expenses         23         40           Total liabilities         3,287         4,680           Shareholders' equity:         -         -           Preferred shares, \$0.01 par value         -         -           Common shares, \$0.01 par value         44         41           Additional paid-in capital         12,178         12,117           Accumulated deficit         (5,437)         (5,015)           Accumulated other comprehensive income /(loss)         (516)         (501)           Non-controlling interest         (2)         (7)           Total equity         6,267         6,638   | Dividend payable                               | 81                | 45                |
| Operating lease liabilities, non-current         180         803           Deferred income taxes         -         -           Long term accrued expenses         23         40           Total liabilities         3,287         4,680           Shareholders' equity:         -         -           Preferred shares, \$0.01 par value         -         -           Common shares, \$0.01 par value         44         41           Additional paid-in capital         12,178         12,117           Accumulated deficit         (5,437)         (5,015)           Accumulated other comprehensive income /(loss)         (516)         (501)           Non-controlling interest         (2)         (7)           Total equity         6,267         6,638   | Total current liabilities                      | 3,084             | 3,837             |
| Deferred income taxes         -         -           Long term accrued expenses         23         40           Total liabilities         3,287         4,680           Shareholders' equity:         Preferred shares, \$0.01 par value         -         -           Common shares, \$0.01 par value         44         41           Additional paid-in capital         12,178         12,117           Accumulated deficit         (5,437)         (5,015)           Accumulated other comprehensive income /(loss)         (516)         (501)           Non-controlling interest         (2)         (7)           Total equity         6,267         6,638  | Long term liabilities:                         |                   |                   |
| Long term accrued expenses         23         40           Total liabilities         3,287         4,680           Shareholders' equity:         Preferred shares, \$0.01 par value         -         -           Common shares, \$0.01 par value         44         41           Additional paid-in capital         12,178         12,117           Accumulated deficit         (5,437)         (5,015)           Accumulated other comprehensive income /(loss)         (516)         (501)           Non-controlling interest         (2)         (7)           Total equity         6,267         6,638  | Operating lease liabilities, non-current       | 180               | 803               |
| Shareholders' equity:         3,287         4,680           Shareholders' equity:         -         -           Preferred shares, \$0.01 par value         -         -           Common shares, \$0.01 par value         44         41           Additional paid-in capital         12,178         12,117           Accumulated deficit         (5,437)         (5,015)           Accumulated other comprehensive income /(loss)         (516)         (501)           Non-controlling interest         (2)         (7)           Total equity         6,267         6,638   | Deferred income taxes                          | -                 | -                 |
| Shareholders' equity:  Preferred shares, \$0.01 par value  Common shares, \$0.01 par value  Additional paid-in capital  Accumulated deficit  Accumulated other comprehensive income /(loss)  Non-controlling interest  Total equity  Shareholders' equity:   | Long term accrued expenses                     | 23                | 40                |
| Preferred shares, \$0.01 par value       -       -         Common shares, \$0.01 par value       44       41         Additional paid-in capital       12,178       12,117         Accumulated deficit       (5,437)       (5,015)         Accumulated other comprehensive income /(loss)       (516)       (501)         Non-controlling interest       (2)       (7)         Total equity       6,267       6,638   | Total liabilities                              | 3,287             | 4,680             |
| Common shares, \$0.01 par value       44       41         Additional paid-in capital       12,178       12,117         Accumulated deficit       (5,437)       (5,015)         Accumulated other comprehensive income /(loss)       (516)       (501)         Non-controlling interest       (2)       (7)         Total equity       6,267       6,638  | Shareholders' equity:                          |                   |                   |
| Additional paid-in capital       12,178       12,117         Accumulated deficit       (5,437)       (5,015)         Accumulated other comprehensive income /(loss)       (516)       (501)         Non-controlling interest       (2)       (7)         Total equity       6,267       6,638  | Preferred shares, \$0.01 par value             | -                 | -                 |
| Accumulated deficit (5,437) (5,015)  Accumulated other comprehensive income /(loss) (516) (501)  Non-controlling interest (2) (7)  Total equity 6,267 6,638  | Common shares, \$0.01 par value                | 44                | 41                |
| Accumulated other comprehensive income /(loss)  Non-controlling interest  Total equity  (516)  (501)  (501)  (501)  (501)  | Additional paid-in capital                     | 12,178            | 12,117            |
| Non-controlling interest         (2)         (7)           Total equity         6,267         6,638  | Accumulated deficit                            | (5,437)           | (5,015)           |
| Total equity 6,267 6,638   | Accumulated other comprehensive income /(loss) | (516)             | (501)             |
|  | Non-controlling interest                       | (2)               | (7)               |
| • •  | Total equity                                   | 6,267             | 6,638             |
|  | Total liabilities and shareholders' equity     | \$9,554           | \$11,318          |